

# Internal Controls & Writing a Great MD&A

## INTERNAL CONTROLS: TUESDAY, OCTOBER 27, 2020

10:30 - 10:45 EDT ( 07:30 - 07:45 PDT )

### Welcome and Opening Remarks from the Chair

**Leon Bloom, Consultant, Deloitte**

10:45 - 11:45 EDT ( 07:45 - 08:45 PDT )

### Governance of Internal Controls

**Richard Leblanc, Professor of Governance, Law & Ethics, York University, and Independent Advisor to Boards**

11:45 - 12:45 EDT ( 08:45 - 09:45 PDT )

### Leveraging ERM and Control to Support Business Strategies and Objectives

**Leon Bloom, Consultant, Deloitte**

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12:45 - 13:30 EDT ( 09:45 - 10:30 PDT ) Break

13:30 - 14:30 EDT ( 10:30 - 11:30 PDT )



### Cyber Control Integration

**Mark E.S. Bernard, Founder, The Bernard Institute for Cybersecurity Excellence**

14:30 - 15:30 EDT ( 11:30 - 12:30 PDT )

### Updating Risk Governance to Strengthen Internal Control Effectiveness

**Leon Bloom, Consultant, Deloitte**

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15:30 - 16:15 EDT ( 12:30 - 13:15 PDT ) Break

16:15 - 17:15 EDT ( 13:15 - 14:15 PDT )



### Establishing Organizational Buy-In to Internal Audit and Internal Controls

**Suzanne Dunn, Manager, Internal Audit, Pacific Blue Cross**

17:15 EDT ( 14:15 PDT )

### Closing Remarks from the Chair

**Leon Bloom, Consultant, Deloitte**

# Internal Controls & Writing a Great MD&A

October 27 - 28, 2020 • Virtual Conference

## WRITING A GREAT MD&A: WEDNESDAY, OCTOBER 28, 2020

10:30 - 10:45 EDT ( 07:30 - 07:45 PDT )

### Welcome and Opening Remarks from the Chair

**Leon Bloom, Consultant, Deloitte**

10:45 - 11:45 EDT ( 07:45 - 08:45 PDT )



### Writing an MD&A: Don't Make a Mess of It!

**Norman Baldwin, Managing Partner, GRC Vista Risk Consulting**

11:45 - 12:45 EDT ( 08:45 - 09:45 PDT )



### MD&A In-Depth - Legal and Regulatory Developments

**Eric Lung, Partner, Dentons Canada LLP**

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12:45 - 13:30 EDT ( 09:45 - 10:30 PDT )      Break

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13:30 - 14:30 EDT ( 10:30 - 11:30 PDT )

### Continuous Improvement & The Financial Close

**Matt MacDonald, Senior Manager, Performance Improvement & Managed Business Services, Protiviti**

**Daniel Palumbo, Manager, Business Performance Improvement, Protiviti**

14:30 - 15:30 EDT ( 11:30 - 12:30 PDT )

### Leveraging MD&A for Shareholder Value and in Response to Broader Scrutiny

**Leon Bloom, Consultant, Deloitte**

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15:30 - 16:15 EDT ( 12:30 - 13:15 PDT )      Break

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16:15 - 17:15 EDT ( 13:15 - 14:15 PDT )

### Writing a better MD&A - Case Study

**Eric Anastacio, Senior Consultant, IT Governance, Risk and Controls, CIBC**

17:15 EDT ( 14:15 PDT )

### Closing Remarks from the Chair

**Leon Bloom, Consultant, Deloitte**