### November 22 - 23, 2022 • Virtual Course

# Public Sector Internal Controls



The Latest Advice, the Newest Solutions!

## CONFIRMED PARTICIPANTS INCLUDE:



Monia Lahaie Treasury Board of Canada Secretariat, Government of Canada



Alec Keyes Canada Revenue Agency



Brian (Drew) McKenna Government of Canada



Darren Budd Orbis Risk Consulting

INFONEX Professional Development



Nina Ramful Employment and Social Development Canada

... and more

Today's foremost expert will provide advice and guidance how to:

- Identify new risks arising from transformational change
- Apply effective new techniques, trends and best practices in scanning the environment for changes required to maintain the effectiveness of internal controls
- Learn what metrics are required to measure and monitor your organization's progress in diversity, equity and inclusion
- Understand what Board oversight includes and the role of the Board in setting risk tolerance
- Use due diligence to drive confidence in outsourced controls when outsourcing to third parties
- Benefit from lessons learned about fraud and waste hotlines
- Build resilience into your financial controls monitoring program
- Hear how to assess risks and controls at the program level
- · Learn to detect employee benefits fraud

#### Featured Session!



The Evolution of Internal Controls in the Government of Canada

Monia Lahaie, Assistant Comptroller General of Financial Management Sector at Office of the Comptroller General, Treasury Board of Canada Secretariat, Government of Canada

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#### DAY ONE PROGRAM AGENDA: TUESDAY, NOVEMBER 22, 2022

#### 10:00 - 10:15 EST



Welcome and Opening Remarks from the Chair Darren Budd, Partner, Orbis Risk Consulting

#### 10:15 - 11:00 EST

#### The Evolution of Internal Controls in the Government of Canada



#### Monia Lahaie, Assistant Comptroller General of Financial Management Sector at Office of the Comptroller General, Treasury Board of Canada Secretariat, Government of Canada

- Historical context giving rise to the Policy on Internal Control and its evolution
- The journey from Internal Controls over Financial Reporting (ICFR) to Internal Controls over Financial Management (ICFM)
- What's next: Leveraging data to modernize governance and oversight
- Central agency support for effective systems of internal controls

#### 11:00 - 11:45 EST



#### **Evaluating Internal Controls Across the Procure-to-Pay Process**

#### Isabelle Roberge, Senior Manager, Risk Assurance Services, PwC Canada Alex Gong, One Analytics - Senior Manager, PWC Canada



This session will cover how the UiPath process mining tool was used to evaluate the Procure-to-Pay process for a major government department. Topics will include process mining functionalities including:

• Exploring variations in the process

Expertise, Canada Revenue Agency

- Identifying inefficiencies with root cause analysis
- Reviewing automation opportunities, and accessing process non-conformance

#### 11:45 - 12:30 EST



When and How ERM can inform Internal Control Design and Monitoring Alec Keyes, Acting Assistant Director of the Risk Management Centre of



Marc-Antoine Guenette, Assistant Director of IT & Security, and Emerging Technology Audit, Evaluation, and Risk Branch, Canada Revenue Agency / Government of Canada

- Identifying your organization's approach to ERM
- Avoiding duplication and contradictions
- Using risk tolerance to inform control design
- Tips on using ERM reporting to anticipate and avoid surprises

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#### DAY ONE PROGRAM AGENDA: TUESDAY, NOVEMBER 22, 2022

#### 12:30 - 13:30 EST Break

#### 13:30 - 14:15 EST



#### **Financial Governance and Controls in Indigenous Nations and Institutions**

*John Lees, Partner, Indigenous Governance and Business Transformation, Orbis Risk Consulting* 

- Financial governance and internal control in indigenous nations and institutions
- Reconciliation and Inherent Rights, and considerations for government funders
- First Nations financial control standards and assessment regime
- Moving to nation-to-nation Fiscal relations with First Nations

#### 14:15 - 15:00 EST



## Internal Controls to Monitor Progress in Diversity, Equity and Inclusion Jane Whynot, Partner, Goss Gilroy Inc.

- Internal Controls to identify gaps and monitor DEI progress
- The need for quantifiable goals to increase accountability
- What metrics are required?

#### 15:00 - 15:15 EST Break

#### 15:15 - 16:00 EST



Using Fraud and Waste Hotlines to Identify Internal Control Weaknesses and Opportunities

#### Darren Budd, Partner, Orbis Risk Consulting Charles Brown, City Auditor, City of Hamilton

- Examples of success stories
- Tools to differentiate actionable control issues from other issues
- Lessons learned

#### 16:00 EST

#### End of Day One

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#### DAY TWO PROGRAM AGENDA: WEDNESDAY, NOVEMBER 23, 2022

#### 10:00 - 10:15 EST



Welcome and Opening Remarks from the Chair Darren Budd, Partner, Orbis Risk Consulting

#### 10:15 - 11:00 EST

#### **Internal Control Considerations When Outsourcing to Third Parties**



#### Nina Grimes, Partner, Deloitte LLP Nicole Dufresne Baker, Director, Risk Advisory / Government and Public Service (GPS), Deloitte LLP



This session will provide high level insights for managing internal controls when relying on third parties.

- Mitigating outsourcing risks by setting standards for outsourced providers
- What level of due diligence is required?
- Public sector obligations in outsourcing
- Confidentiality and security issues
- Contractual terms when dealing with the private sector

#### 11:00 - 11:45 EST



#### **Data Analytics, Quantitative Risk & Internal Controls**

## Brian (Drew) McKenna, Manager Audit Technology Optimization & Modernization (ATOM) Office of the Comptroller General, Government of Canada

- Our journey with data analytics across 40 large Federal Departments and Agencies
- Transforming and Analyzing financial transactional data
- Identifying risks or control failures through the actions of people
- Visualising internal control results using a risk-based approach in PowerBI (demo)

#### 11:45 - 12:30 EST



#### **Public Sector Board Perspective on Internal Controls**

#### Carmen Abela, Managing Director, WindReach Consulting Services Inc.

- Board's responsibility to ensure management is implementing and enforcing internal controls
- Monitoring management's response to control deficiencies and weaknesses

#### 12:30 - 13:30 EST Break

#### 13:30 - 14:15 EST Building Resilience into your Financial Controls Monitoring Program

#### Kristann Rose, Owner and Principal Consultant, KER Consulting Inc

- Identifying issues and providing insights in real time
- Navigating internal control programs through changes and challenges
- Driving efficiency through strong processes and digitalization
- Leveraging a three lines of defence approach to optimize assurance

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#### DAY TWO PROGRAM AGENDA: WEDNESDAY, NOVEMBER 23, 2022

#### 14:15 - 15:00 EST



#### **Program-level Risk Assessments to Improve Program Delivery**

Nina Ramful, Senior Program Advisor, Employment and Social Development Canada Richard Spitz, Business Strategies Consultant, Employment and Social Development Canada

- Introduction to program risk assessment and tools
- Implementation strategy
- Examples of program improvement
- Lessons learned from the pilot implementation of the Program Risk Assessment

#### 15:00 - 15:15 EST Break

#### 15:15 - 16:00 EST

#### **Preventing Benefits Fraud in the Public Sector**

#### Gary Askin, AVP, Fraud Risk Management, Sun Life Financial Canada

Employers and their insurance providers are reeling at the proliferation of fraud rings — groups of employees who work together to abuse and exploit benefit plans, with medical services providers as their eager accomplices. Find out:

- What long-standing auditing weaknesses allows this sort of brazen abuse to go unchecked?
- What went wrong with internal controls what controls were in place but ignored?
- Control delusion there is a control but it is not being exercised?
- Role of data scientists
- Solutions: Using an artificial intelligence program to spot fraudulent claims
- Solutions: The approved providers network

16:00 EST

#### End of Day Two

#### **SPONSORSHIP AND EXHIBITION OPPORTUNITIES**

Increase your visibility with senior business strategy, technology, analytics, and business intelligence professionals at *Public Sector Internal Controls*. A limited number of sponsorship options are available.

For more information or to check availability, contact our sponsorship department by telephone at 416.507.4202, or by email at sponsorship@infonex.com.

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\* Groups must register together at the same time to be eligible for group savings.

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#### VIRTUAL COURSE:

Public Sector Internal Controls will be held as a virtual on-line event. Details on how to access and participate in the event will be sent to all confirmed delegates prior to run date.

#### **SPONSORSHIP, EXHIBITION, AND PROMOTIONAL OPPORTUNITIES:**

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#### **CANCELLATION POLICY:**

Substitutions may be made at any time. If you are unable to attend, please make cancellations in writing and email to register@infonex.com or fax to 1.800.558.6520 no later than November 8, 2022. A credit voucher will be issued to you for the full amount, redeemable against any other INFONEX course and which is valid for twelve months (one year) from the date of issue.

Registrants who cancel after **November 8. 2022**, will not be eligible to receive any credits and are liable for the entire registration fee.

Confirmed registrants who do not cancel by November 8, 2022 and fail to attend will be liable for the entire registration fee.

#### **DISCOUNT CODE: 1425-W**



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